



2004 Annual Management Plan

9 March 2004

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1. EEA MISSION STATEMENT

The EEA mission is to provide timely, targeted, relevant and reliable information to policy making agents and the public in order to support sustainable development and to help achieve significant and measurable improvement in Europe's environment.

2. OBJECTIVES OF THE EEA

- to improve the EEA/Eionet information system, including quality assurance procedures, to support more effectively the development of EEA products and services and to ensure the full integration of new member countries to provide information, analyses and assessments in support of:
 - Kyoto protocol and future climate change policies
 - EU target to halt biodiversity loss by 2010
 - spatial issues relating to land, water and biodiversity
 - policies to improve human health and the quality of life as related to the environment
 - policies on sustainable use and management of natural resources and wastes, including the identification of best practices
- to provide advice and briefings to the European Commission, Parliament and Presidencies to advance new environment policy areas (for example environment and health) across relevant sectors especially agriculture, chemicals, energy and transport
- to work further together with countries, the EU institutions, international organisations, secretariats of international conventions to ensure that respective activities on environmental information are properly streamlined, coordinated and the effectiveness of the activities enhanced
- to become known and trusted as the organisation which provides regular updates of overall progress towards meeting environment objectives in the context of sustainable development
- to this end, develop scenarios in cooperation with others as well as analyse and document emerging issues
- to communicate environmental information effectively to Europe's citizens using the full range of communication channels
- to enhance the value of our activities, products and services for our clients in relation to the resources at our disposal.

3. STRATEGIC INDICATORS OF THE EEA PERFORMANCE

EEA performance will be measured in a management system using objectives and measures in four inter-related perspectives: financial, client, business and learning and growth (a balanced scorecard).

Indicative list of strategic indicators

Financial perspective

Budget

Sound financial management

Client perspective

Relevance

Timeliness

Image

Business process

- Data supply chain
- Knowledge sharing
- Data handling
- Publications - timeliness
- Internal support - timeliness
- Impact of publications

Learning and growth

- Work force
- Capability
- Motivation

4. WORK PROGRAMME

1. Strategic approaches to providing an information system

The EEA/Eionet information system will be further streamlined to better support the development of EEA products and services, for example by improving quality assurance and reducing substantially the proposed core set of indicators and the associated data flows. The focus of the system will shift more towards a shared European integrated spatial information system. New services within the system will help EEA clients to access and analyse information more readily.

1.1 Managing and improving the system (278 weeks, 1660 kEUR)

a) Eionet coordination

Eionet will be further developed by adjusting to the needs arising from the EEA strategy 2004-2008 and networking between ETCs and the national systems will be strengthened. Planning will be improved with help of a new electronic application for scheduling Eionet activities and requested inputs to, and outputs from, EEA. Support will continue to DG Environment on the review of environmental reporting, using indicators, priority data flows and Reportnet tools as main EEA contributions.

b) Reportnet developments

A proposal will be drafted on how to re-engineer current business processes in countries to report more efficiently to the international level. Reportnet tools will increasingly be used to underpin data flows and further improved and better integrated to enhance quality assurance, tracking and transparency.

c) Dataflows

The seventh Eionet priority data flows report will assess countries' performance on delivery and data quality. The Eionet priority data flows will be extended in line with the agreed core set of indicators. Links with Eurostat and JRC will be strengthened on data sharing (e.g. spatial data sets).

d) Data access and management

A data policy will be adopted and implemented. All data collected for regular reporting, and the reference data used, will be processed and maintained within the EEA data warehouse. All maps and graphs produced for EEA products will be maintained and linked to the original data sets. The data warehouse will be extended by including input model data and outputs. The web based data service, enabling users to access and analyse data, will be improved. Work will continue to bring access to ETC data into a seamless system within the data service. Closely linked to the data service, EPER will be launched.

e) Indicator management

A web-based indicator production-to-publishing system will be launched for the core set of indicators. The system will enable better traceability of data use and transparency of assessments by linking the fact sheets to the underpinning data, graphics and methodology.

Performance indicators will be based on statistics on:

- use of Reportnet tools by Eionet and other networks;
- data quality and data flow volumes;
- number of published new and updated indicator fact sheets;
- traceability of data used in EEA products.

1.2 Focusing and integrating the system (108 weeks, 230 kEUR)

a) Indicators

The core set of indicators will be reduced (to approximately 50) using criteria such as availability of data, coverage, quality assurance and comprehensiveness, in a continued consultation process with Eionet members, to be completed in early 2004. EEA will cooperate with Eurostat and JRC on development of a manual on common methodologies for indicators (e.g. on waste)

b) Shared European integrated spatial information system

The system will be scoped and a 5-year implementation plan agreed with data partners. Pilot activities focused on land/biodiversity/water interactions will be progressed based on Corine Land Cover 2000 updates from countries and the European System of Environmental Accounts methodology. Support will continue to DG Environment on the INSPIRE initiative and EEA will seek partnerships and funding through GMES to support implementation of the integrated spatial information system in the medium-term.

Performance indicators:

- management board approval of core set of indicators;
- publish core set of indicators;
- complete Corine Land Cover 2000;
- produce land cover accounts for 1990-2000;
- obtain funding from GMES.

1.3 Extending the multimedia communications services (see final table for resource allocation).

All EEA products are prepared for cross-media publishing and made available on the EEA website. In 2004, much effort will be put into increasingly supporting EEA's multilingual user community. A user survey and a usability study will be conducted in order to guide the further development of the site. In line with the Strategy 2004-2008, a feasibility study will be carried out on the development of a portal to local environmental information. Products and services targeted towards a younger audience, in a "kid's corner" on the web, will be developed. The OECD/EEA database on economic instruments will be developed as an integral part of the EEA website.

Performance indicators will be based on statistics on:

- time to market (time from receiving a manuscript until delivery);
- the website's multilingual service level ;
- website page views, etc;
- take-up of products.

Achievement indicators:

- Environmental Web game (developed with WHO) launched;
- OECD/EEA database launched.

2. Tackling climate change

2.1 Distance to targets assessments (54 weeks, 880 kEUR)

Regular indicator-based assessment of the effectiveness of national and EU policies in achieving the Kyoto- and burden sharing targets, including assessment of sector policies, carbon sinks, and other (economic) instruments. Comparison with countries and country groups in other parts of the world. Assistance to Member States, Presidencies and Commission in the UNFCCC negotiations on greenhouse gas monitoring, accounting and reporting. Support to the EU Emission Trading Directive, on guidelines for monitoring, reporting and emission analysis.

Performance indicators:

- delivery of EU greenhouse gas emission inventory (April);
- issue report on distance to Kyoto targets (end 2004).

2.2 Impacts, adaptation and scenarios (36 weeks, 70 kEUR)

Improvement of climate change impact indicators. Exploration of possibilities for specific spatial assessments on the impacts of climate change and possible adaptation measures. For scenario developments see section 7.6.

Performance indicators:

- issue report on climate change and impact indicators (March).

3. Tackling biodiversity loss and understanding spatial change

3.1 Biodiversity (96 weeks, 970 kEUR)

Preparation for major reporting to help achieve the 2010 target of halting the loss of biodiversity. Execution of building block studies on high nature value agricultural areas, agri-environmental schemes, fragmentation due to transport infrastructure, biodiversity implementation indicators. Preparation of the assessment of forest condition under Forest Focus. Through these activities support implementation and review of the current EC Biodiversity strategy and its action plans. Data handling and evaluation during the process of national designation of areas under the Birds and Habitat Directives (Natura2000) and support to the 25th anniversary of the Birds Directive.

Performance indicators:

- clear plan for 2010 biodiversity progress reporting;
- data support for Natura 2000 process for EU15 countries completed .

3.2 Landscape and spatial change assessments (120 weeks, 550 kEUR)

Build capacities within the EEA. Produce first assessments of the CLC2000 datasets, including fragmentation and urban green space. Specific spatial assessment of coastal regions to support the interim evaluation of integrated coastal zone management programme. Assessment of Europe's soils to support the soil thematic strategy.

Performance indicators:

- spatial assessment of Europe's coastal environment (October);
- topic report on the state of Europe's soils (July).

4. Protecting human health and quality of life

4.1 Environment and human health (72 weeks, 20 kEUR)

Contributions to the Health and Environment Ministerial Conference (Budapest, 23-25 June 2004) and to the development of the EU Action Plan on Environment and Health, including a proposal for an environment and health information system, environment and health indicators and related data flows, as well as awareness-raising material. Link this to refining and consolidating the EEA core set of indicators (especially for air, drinking water and chemicals exposure), supporting the development of a causality framework and a framework for evaluating scientific evidence. Focus work with UNECE/WHO 'Transport, Health and Environment Pan-European Programme' on harmonising indicator-based assessments and reporting. Pilot studies on the practical application of the precautionary principle to environment and health issues will also be conducted. All of these will feed the compilation of the EEA 2005 state-and-outlook report.

Performance indicators:

- deliver documents for the Budapest WHO conference (June).

4.2 Chemicals (18 weeks, 150 kEUR)

Develop a framework for the monitoring of exposure to chemicals and their impacts on environment and human health, including the improved detection of early warnings and monitoring the effectiveness of measures aimed at reducing exposures and impacts. Develop links with Eionet and EU Chemicals Agency.

Performance indicators:

- stakeholder meeting on monitoring framework (autumn).

4.3 Water quality and water framework directive (96 weeks, 940 kEUR)

Continued support to assessing progress towards achieving good status of water bodies in relation to water framework directive and marine thematic strategy. Establish the basis for biological data flows in close cooperation with the CIS group. Assessments of agriculture-water relations and nutrient flows as stepping-stones towards spatial assessments of ecosystem health including marine eutrophication. The assessment will include exploring the link between agriculture management as influenced by the nitrate directive, soil characteristics and nutrient leeching. Prepare with partners joint reports on the Mediterranean and Black Sea for delivery in 2005/6. Develop methodology to assess marine ecosystem health. Develop Eurowaternet and Waterbase further in relation to the concept of a shared and accessible Community data and information management system (DIMS) as agreed between Commission services and EEA and reporting needs under existing Directives.

Performance indicators:

- Waterbase fully accessible on the web and regular production of water indicators:
- Methodology for assessment of marine ecosystem health (December).

4.4 Air quality assessments (36 weeks, 440 kEUR)

Improve Airbase through a thorough audit and evaluation of data flows through to user needs. To support CAFE, air quality directives and LRTAP convention, produce an indicator-based assessment of the effectiveness of national and EU policies in achieving targets for air quality, acidification and eutrophication, heavy metals and persistent organic pollutants and stratospheric ozone. Assessments will include projections to 2010.

Performance indicators:

- delivery of distance-to-target air quality and air emission report (October);
- delivery of summer ozone report (October);
- delivery of a revised Airbase (December);
- successful launch of European pollution emission register (February).

4.5 Urban areas and noise (30 weeks, 50 kEUR)

Explore options for reporting on the state of the urban environment to guide and monitor the progress of the Urban thematic strategy. Explore the use of noise maps and noise information.

Performance indicators:

- delivery of an urban sprawl and land use report (September).

5. Sustainable use and management of natural resources and waste

5.1 Waste and material flow assessments (90 weeks, 625 kEUR)

Develop a methodology to identify natural resource streams of main concern and their impacts on the environment. Assessment of environmental pressures from different ways of waste treatment and disposal. Produce an environmental outlook for selected waste streams using a macro-economic model linking economic activity with use of natural resources and generation of waste. Assessment of effects of the implementation of the packaging waste directive (see also section 7.5) and the implementation of the waste framework directive.

Performance indicators:

- methodology for linking material flows with waste and other impacts (November);
- environmental outlook for selected waste streams (October).

5.2 Information on best practice (9 weeks, 95 kEUR)

Define in which areas and in what form EEA can most usefully contribute to dissemination of best practice information and success stories.

Performance indicators:

- concept paper on best practice in waste prevention and management (November).

6. EEA in the wider world¹

6.1 Supporting the EU wider Europe neighbourhood policy (36 weeks, 20 kEUR)

Adapt collaboration with UNEP, UNECE, WHO and OECD to consolidate shared activities and identify new joint products to support work with countries of southeast Europe, the Mediterranean and EECCA (Eastern Europe, the Caucasus and Central Asia). Seek resources primarily from the Commission (CARDS, MEDA and TACIS) to support continued collaboration. Start preparations for *Europe's environment: the fourth assessment*, due in 2007. Subject to this separate funding, provide further support to the EECCA strategy focused on improving monitoring capacities and ensuring participation of these countries in the report preparation.

On the Mediterranean, prepare with UNEP briefing papers based on UNEP Mediterranean Action Plan report on environment and development (January 2004 publication) for the EuroMed process and to support MEDA-SMAP annual priority setting. Establish connections with the Commission's 2004-5 study on impact assessment of the 2010 free-trade area.

¹ Activities presented elsewhere in this plan will contribute directly to the objectives introduced here.

Develop joint work plan with UNEP/MAP for an updated report on the state of the Mediterranean Sea for 2005 (previous publication 1999), see also section 4.3. Continue to improve common information base (EU-MEDSTAT phase II and UNEP/MAP indicators).

Performance indicators:

- adjusted collaboration with international organisations;
- joint work plan with UNEP/MAP for 2005 Mediterranean sea report developed and briefings on environment and development issues;
- funding to support EECCA strategy secured.

6.2 Support to the external dimension of the sustainable development of the EU (45 weeks, 0 kEUR)

Review cooperation with UN bodies to identify future joint activities on global environmental and sustainability issues to support measurement of progress towards the Millennium Goals and assessment of Europe's impacts on the environment outside Europe.

Review EEA role as UNEP cooperating centre for Europe for the GEO series (annual statement and 4-year outlook report). Finalise work plans for EEA contribution to UNEP's GEO-4 report, planned for 2007, and for joint message on the Millennium Goals (2005 publication). Provide inputs to GEO annual statement 2004.

Increase cooperation with other stakeholders to support EEA report on Europe's environment and the global dimension and to develop new indicators on international issues.

Performance indicators:

- work plans for GEO-4 collaboration completed;
- outline of joint message with UNEP on Millennium Goals completed;
- finalise assessment report on Europe's environment and the global dimension.

6.3 Developing partnerships to support global environmental governance (9 weeks, 0 kEUR)

Further development of global reporting activities with UNEP, WHO, OECD and establishment of information-sharing with international financial institutions and business groups.

Continue cooperation with USEPA to promote exchange of information and know-how and improve information management, monitoring and assessment of the environment, and use of the web.

Cooperation with other non-European countries will follow priority EU policy (e.g. Canada, China, India and South American and African countries). Establish contacts with environmental agencies in these countries and regions and regular, automatic exchange of information.

Performance indicators:

- Memorandum of Understanding with UNEP updated;
- meeting and workshop with USEPA;
- contacts with environmental agencies of China and African countries established.

7.Supporting sustainable development and environmental policies

7.1 Sustainable development (48 weeks, 50 kEUR)

Finalise ongoing projects relevant to sustainable development. Support the EU SDS and sustainable impact assessment processes through work on assessment guidelines and methodologies. Provide contributions to major EU policy documents. Develop a framework of future activities on SD to establish a consistent programme of activities for 2005-2008.

Performance indicators:

- peer review GEAR-SD;
- produce draft 2005 sub-report on policy integration;
- expert workshop on tools and guidelines for monitoring progress with EU SDS;
- workshop on guidelines and methodologies for sustainability impact assessment as part of the Bridging the Gap Conference under the Irish Presidency;
- framework for future activities on sustainable development including economic aspects;
- report to support the Commission's annual environmental policy review 2004;
- input to EU sustainable development strategy process.

7.2 The challenges of enlargement (36 weeks, 120 kEUR)

Continue to work with the advisory group of experts from accession countries to develop assessments of the environmental impacts of enlargement in the context of sustainable development. Use the group also to contribute to the SOER2005 report and, in doing so, steer EEA contributions towards the mid-term review of the sixth environment action programme scheduled for 2006.

Performance indicators:

- three meetings in 2004 of the advisory group;
- publish EEA snapshot/briefing;
- frame contribution to SOER2005 report/6EAP review.

7.3 Regular cross-cutting assessments (378 weeks, 955 kEUR)

Produce Environmental signals 2004 as a contribution to the EEA tenth anniversary event. Coordinate completion of seven draft sub-reports as contributions to the SOER2005 report, covering sustainable household consumption, biodiversity, sustainable use of resources, policy integration, climate change and sustainable energy, and Europe's global environment impacts and scenarios. Develop outline and first draft for SOER2005 report. Coordinate implementation of EEA snapshots format across 4-6 themes of relevance to EEA clients. Run activities of expert group on guidelines for reporting.

Performance indicators:

- timely production and translation of Environmental signals 2004;
- publication of at least four EEA snapshots;
- finalise outline and first draft of SOER2005 report;
- two meetings of expert group.

7.4 Sectoral integration (108weeks, 900 kEUR)

For transport the activities will focus on maintaining the TERM indicators, with the publication of a summary in autumn. Specific attention will be given to aviation, and the indicators on the implementation of policies for transport-environment integration. For energy, work will focus on renewables. Scenario results will be included in the energy-environment indicators. Two agri-environment reports will be produced at the end of 2004 under the IRENA operation.

Performance indicators:

- transport and environment reporting mechanism report (autumn);
- contribution to International Conference for Renewable Energies (June);
- agri-environment indicator-based and assessment report (December).

7.5 Policy effectiveness analysis (72 weeks, 250 kEUR)

Complete two ongoing pilot studies on evaluation of the effectiveness of policies for wastewater treatment and packaging waste. Develop framework for future activities on effectiveness evaluation, including economic aspects, on the basis of these outcomes. Support activities on policy implementation of the new network of directors of national environment protection agencies to complement and supplement work on effectiveness evaluation.

Continue to improve the OECD/EEA database on economic instruments. Complete an assessment of different types of economic instruments and their application in countries to support policy implementation. Input to the Commission process to review economic instruments.

Performance indicators:

- complete pilot studies on effectiveness;
- update economics instruments database and web interface;
- publish economic instruments assessment report;
- produce framework for activities in 2005-2008.

7.6 Scenarios and prospective analysis (60weeks, 260 kEUR)

Strengthen the development and analysis of integrated environmental scenarios for Europe. Develop and publish projections across key sectors (including energy, transport, agriculture) and themes (including air and climate change, waste, water). Make them consistent and complementary with the CAFE programme and feed them into the EEA state-and-outlook 2005 report. Develop and analyse comprehensive scenarios on land use change within the PRELUDE project, combining participatory and modelling approaches. Continue to contribute to the ecosystem and biodiversity scenarios within the Millennium Ecosystem Assessment process.

Performance indicators:

- finalise projections for 2005 report;
- produce first results from the PRELUDE activities;
- frame future activities for scenarios 2005-2008.

7.7 Emerging issues and research agendas (72weeks, 130 kEUR)

Identify and select for analysis and outreach a few emerging issues, that are arising from scientific research, monitoring, public concerns and from policy analyses. Focus on developing further the idea of long-term environment and health monitoring, understanding better how to move from information to action (Bridging the Gap conference, Dublin, April 2004), the application of the precautionary principle with case studies on for example nanotechnologies (Stockholm, European Science Forum, September 2004 in cooperation with the European Science Foundation), and the treatment of uncertainty.

Performance indicators:

- analyse and communicate up to three emerging issues.

5. ADMINISTRATION AND CORPORATE AFFAIRS

The five main management objectives for 2004 are to have:

- a first, full and successful run through the newly defined career development cycle; to have the development path for all staff clear and provide needed coaching and training;
- a Balanced Scorecard system up and running and monitor the indicators defined in the management plan;
- the management capacities extended through a middle layer of group leaders - and to have it integrated in the line management;
- a management plan system in place and run activity- based management and costing at project level;
- achieved EMAS accreditation.

Human resources 2004

	Establishment table 2003	Establishment table 2004	Contract agents 2004 (indicative)	National Experts (indicative)
A2 – A3	4	4		
A4 – A5	18	20		
A6 – A8	26	27	5	
B	33	34	5	
C	25	26		
D	4	4		
Total	111	115	10	14

Financial and staff resources 2003-2004 by budget lines are presented at the end of the paper.

6. COMMUNICATIONS HIGHLIGHTS (312 weeks, 2290 kEUR)

The main management communication objectives for 2004 are:

- to have in place a communications strategy;
- to provide the needed coaching and training for staff (and relevant Eionet partners where appropriate) to help them become more effective communicators; and
- to have a modest programme of new communications initiatives designed to increase the visibility of EEA (e.g. environment and health CD-ROM for young people).

Major outputs foreseen (reports and other products):

- Environmental Signals 2004
- EEA snapshots (4-6)
- EEA briefings
- Progress towards the Kyoto Protocol targets
- Annual greenhouse gas inventory
- Climate change and impact indicators
- Europe's Biodiversity
- Impact of bio fuel on habitats and biodiversity
- Joint EEA-UNEP message on agriculture and biodiversity
- State of Europe's soils
- Ozone in summer 2004
- Annual air pollutant emission inventory
- Airbase update
- Towards an environment and health information system

- Towards a common understanding of the precautionary principle
- Assessment of economic instruments
- Energy efficiency success stories
- Renewable energy update
- Transport and environment reporting mechanism (TERM)
- Fisheries and aquaculture
- Core set of indicators

The list below includes the main new items that will be launched on the website in 2004 in addition to the reports listed above and EEA's more technical reports.

- European Pollution Emission Register
- OECD/EEA database for economic instruments and voluntary approaches
- New section on sustainable development and web application for sustainable development indicators
- Web application for presentation of agriculture and environment indicators
- New section dedicated to scenarios
- New section dedicated to products targeted to a younger audience
- Pilot portal to local environmental information (in cooperation with relevant national initiatives)
- Service for customers to personalise web update notifications

Major events

EEA will be organising two major events in 2004:

- EPER launch together with DG ENV, Copenhagen
- EEA's tenth anniversary week - festival of environmental meetings, Copenhagen

And supporting several major conferences being organised by others:

- Bridging the gap conference, Dublin
- Conference of environment and health ministers, Budapest
- International conference for renewable energies, Bonn
- 25th anniversary of EU Birds Directive, Brussels

Annex: Overview of financial and staff resources 2003-2004

Financial and staff resources 2003-2004	2003	2004	2003	2004
	weeks	weeks	kEUR	kEUR
Income			27521	31110
Community subsidy				27200
EFTA contribution				580
Bulgaria, Romania, Turkey				3330
Expenditure				
Title 1 (staffing)		4055	11723	13460
Staffing off. + temp. agents			8730	10540
Auxiliaries			850	420
National experts				590
Missions				700
Other lines			2143	1210
Title 2 (building)			2909	3040
Title 3 (operational)			12889	14610
Chapter 3.1 (resources excluding ETCs)		2148	3719	5245
Contract agents/contractors				145
Meetings			729	1100
Translation		18	720	800
IT core		120	900	1100
Corporate affairs/communications		558	700	910
Multi-media communications services		192	670	1190
Administration		720		
Management/support		540		
<i>Topic Centre ACC (note 1)</i>			2105	2020
<i>Topic Centre WTR (note 1)</i>			1010	1010
<i>Topic Centre NPB (note 1)</i>			1045	845
<i>Topic Centre WMF (note 1)</i>			745	790
<i>Topic Centre TE (note 1)</i>			720	745
ETC sub-total (note 1)			5625	5410

Note 1: ETC budget allocations will be handled as resources under chapter 3.1 in 2004; the budget allocation totals shown here in chapter 3.1 are also included in the budget line allocations in chapter 3.2 (operations) for completeness

Financial and Staff Resources 2003-2004	2003	2004	2003	2004	3.2 TOTAL	ETC/ACC	ETC/WTR	ETC/NPB	ETC/WMF	ETC/TE
	weeks	weeks	KEUR	KEUR						
Chapter 3.2 (operations)	1585	1907	9170	9365	2020	1010	845	790	745	
1. Strategic approaches to providing an information system	579	386	1310	1890						
1.1 <i>Managing and improving the system</i>		278		1660	330	190	40	5		
1.2 <i>Focusing and integrating the system</i>		108		230					170	
2. Tackling climate change	48	90	1150	950						
2.1 <i>Distance to target assessments</i>		54		880	880					
2.2 <i>Impacts, adaptation and scenarios</i>		36		70	70					
3. Tackling biodiversity loss and understanding spatial change	190	216	2260	1520						
3.1 <i>Biodiversity</i>		96		970			700			
3.2 <i>Landscape and spatial change</i>		120		550					550	
4. Protecting human health and quality of life	154	252	1840	1600						
4.1 <i>Environment and health</i>		72		20						
4.2 <i>Chemicals</i>		18		150						
4.3 <i>Water quality and water framework directive</i>		96		940		750				
4.4 <i>Air quality</i>		36		440	440					
4.5 <i>Urban areas and noise</i>		30		50					25	
5. Sustainable use and management of natural resources and waste	70	99	730	720						
5.1 <i>Waste and material flow assessments</i>		90		625				625		
5.2 <i>Information on best practice</i>		9		95				70		
6. EEA in the wider world	38	90	0	20						
6.1 <i>Supporting the EU wider Europe neighbourhood policy</i>		36		20						
6.2 <i>Support to the external dimension of sustainable development of EU</i>		45		0						
6.3 <i>Developing partnerships to support global environmental governance</i>		9		0						

Financial and Staff Resources 2003-2004	2003	2004	2003	2004	ETC/ACC	ETC/WTR	ETC/NPB	ETC/WMF	ETC/TE
	weeks	weeks	kEUR	kEUR					
				3.2 TOTAL					
7. Supporting sustainable development and environmental policies	506	774	1880	2665					
<i>7.1 Sustainable development</i>		48		50					
<i>7.2 The challenges of enlargement</i>		36		120					
<i>7.3 Regular cross-cutting assessments</i>		378		955	250	50	105	80	
<i>7.4 Sectoral assessments</i>		108		900	50	20		10	
<i>7.5 Policy effectiveness analysis</i>		72		250					
<i>7.6 Scenarios and prospective studies</i>		60		260					
<i>7.7 Emerging issues, research agendas and horizon scanning</i>		72		130					
Total budget	1585	1907	29524	31110					